



DEPARTMENT OF THE TREASURY

WASHINGTON, D.C.

American Rescue Plan

State and Local Fiscal Recovery Funds: Project Highlights

One year after President Biden signed the American Rescue Plan Act (ARP) on March 11, 2021, the law has made a difference in the lives of millions of Americans – expanding access to COVID-19 vaccines and testing, providing economic relief that has kept millions of children out of poverty, preventing evictions and foreclosures, and helping small businesses keep their doors open. In recognition of the first anniversary of ARP, Treasury has released a factsheet with new data showing how ARP gave families, businesses, and governments the resources needed to weather the public health and economic crisis, accelerate the recovery, and build a stronger foundation for the future. In addition, the examples below highlight the myriad ways that state, local, and Tribal governments are using State and Local Fiscal Recovery Funds (SLFRF) to make a difference in communities across the country.¹

Alaska

- The Central Council Tlingit & Haida Indian Tribes of Alaska will provide premium pay of \$4.00 per hour to 60 childcare workers in the early education departments directly involved in the care or education of students.
- Kenai Peninsula Borough, Alaska will use \$5.4 million to replace revenue lost due to the pandemic; these funds will support educational services at the local school district and critical infrastructure projects for educational facilities and a bridge.
- Anchorage, Alaska will help local manufacturers that focus on supply chains and logistics efficiency to scale up their businesses. The program will provide technical assistance in a small cohort, high-touch method that walks the manufacturing business through the implementation of the technical assistance to reduce costs and increase sales

¹ Note: Project descriptions are based on information submitted and certified to the Department of the Treasury by recipient governments in the Project and Expenditure reports collected in January 2022 covering activity through December 31, 2021, with the exception of project descriptions for Tribal governments, which are based on publicly-available information. Project and Expenditure reports collected in January 2022 include information from the largest recipients of SLFRF funds: states, territories, cities and counties with populations over 250,000 or awards over \$10 million, and Tribal governments with awards over \$30 million. Releasing this information does not indicate that Treasury has made a determination about project eligibility. Furthermore, Treasury has not confirmed the accuracy of submitted information, including financial data.

and revenue. The 4 to 16 week program offers workshops and individualized technical assistance services that will cover e-commerce programs, LEAN services, process improvement, food safety training and certification, and more.

- Anchorage, Alaska will invest \$6 million in a range of efforts to assist individuals experiencing homelessness and improve housing stability. Funds will support building a coordinated shelter intake system to link people with resources, intensive case managers to help people transition out of homelessness, data system improvements, rapid rehousing for homeless youth, and supportive housing offering addiction treatment, vocational training, and other wraparound supports. Finally, funds will help provide emergency rental assistance to individuals who do not qualify for federal rental assistance.

Alabama

- Gadsden, Alabama used funds to provide COVID-19 vaccine incentives for city residents.
- Blount County, Alabama invested \$400,000 in equipment to enhance emergency operations for the county in response to the COVID-19 pandemic, including medical equipment, radios, and other equipment.
- The City of Birmingham, Alabama used \$16 million to provide premium pay to 3,000 city employees who are performing essential work during the COVID-19 public health emergency.

Arkansas

- Benton County, Arkansas partnered with the Northwest Arkansas Council to host vaccination and testing clinics in an effort to mitigate the transmission of COVID-19. Northwest Arkansas Council also completed a survey on willingness to be vaccinated in different geographical, demographic, and occupational groups in Benton County.
- The State of Arkansas used over \$64 million to increase hospital bed capacity and support an alternative care facility to respond to COVID-19's health impacts.
- Little Rock, Arkansas committed \$800,000 to provide retention incentives - or bonus pay - to staff in recognition of their work during the pandemic and to help retain public sector staff.
- Springdale, Arkansas used funds to replace revenue loss experienced due to the pandemic; of these funds, \$1 million will be used for salaries and benefits for the police department.

Arizona

- Pima County, Arizona will invest \$30 million to increase the number of income eligible three to five year old children attending evidence-based high quality preschools and help

parents return to work or continue to work. The focus is on children from economically disadvantaged families, as well as families of color and dual language learners.

- Yavapai County, Arizona will use \$20 million for the design, construction, implementation, and maintenance of telecommunications equipment and services providing "last mile" internet access to communities. The focus is on ensuring unserved or underserved households and businesses in unincorporated areas in Yavapai County receive high-speed broadband.
- Peoria City, Arizona allocated \$451,000 to expand a Community Paramedic Program, where paramedics provide primary care medical services at community locations or residents' homes, to include COVID-19 and influenza vaccination clinics. Vaccination clinics will be held throughout the city at places convenient to Peoria residents and may include city sites, schools, independent and assisted living facilities, community facilities (churches, clubs), residential group homes, and private residences. The city will also target underserved areas.
- Maricopa County, Arizona will invest \$15 million in rapid worker training, navigation and counseling services, and support services for those disproportionately impacted by the COVID-19 pandemic, helping displaced workers find long term employment in in-demand industries.
- Phoenix, Arizona has committed \$10 million to rent, mortgage, and utility assistance for residents, with a focus on residents that do not qualify for federal rental assistance programs. The city has served 546 households so far.
- Mohave County, Arizona will use \$1.4 million to establish a mobile health unit that will travel to communities in the region and provide preventative medical screenings, health education, linkages to care, and referrals to social services. These services will empower residents to take an active role in their health care.

California

- Concord, California has allocated \$1 million to the Commercial Rent Relief Program to provide a one-time grant of \$10,000 to small businesses that experienced adverse financial impact due to the COVID-19 pandemic. The program assisted 95 small businesses with fewer than 25 employees and at least \$10,000 in commercial rent arrears. Retail, restaurant, and personal service establishments, many of which experienced mandatory closure or limited capacity during shelter-in-place orders, received funding priority.
- Los Angeles County, California will invest \$10 million into creating permanent supportive and interim housing for individuals and families with complex health or behavioral health conditions who are experiencing homelessness by constructing new modular, prefabricated, or container housing on County-owned or City-owned or leased property, and by the strategic renovation of existing County facilities.
- San Diego County, California has allocated \$85 million for COVID-19 testing as part of the county's T3 Strategy of Test, Trace, Treat. The testing component of the County's T3

Strategy aims to provide accessible COVID-19 testing. Multiple approaches were employed to achieve this goal including a focus on building excellence in the public health laboratory and regional testing system; developing expanded and equitable capacity for testing; conducting effective and culturally tailored communication and outreach; providing timely and quality data analysis; and implementing flexible, culturally responsive hiring and staff practices.

- Los Angeles, California invested \$25 million into its Restaurant and Small Business Recovery Program's "Comeback Checks," or \$5,000 grants, to 5,000 eligible microenterprises and small businesses located and operating in the City. The program has served over 1,600 businesses so far. Funds can be used for eligible business expenses, including payroll, commercial rent, utilities, insurance, and adaptive business practices needed to operate the business.
- Contra Costa County, California will invest \$11.5 million for ongoing response to COVID-19. The county's response will include maintaining, improving, and expanding testing, vaccination, contact tracing, public health epidemiology, communication with the public, and purchase and distribution of PPE.
- As the reservation population grows, the Barona Band of Mission Indians is seeking a reliable source of water during the COVID-19 pandemic. Currently, the main potable water source on the reservation is from a number of wells located throughout the reservation. To relieve the stress on groundwater, the Tribe is seeking to work with a local water district, with a goal of becoming a customer of the water district without becoming annexed into the water district and maintaining sovereignty.

Colorado

- The State of Colorado allocated \$165 million for COVID-19 vaccination, testing, treatment, staffing, and outreach activities across the state.
- Denver, Colorado has allocated \$28 million to the Affordable Housing Fund, which will provide financing that assists in the development and preservation of affordable housing projects, including rental projects that have deeply affordable units with supportive services or large units for families and homeowner projects. Planned projects include 400 newly constructed rental units, 200 preserved rental units, 50 newly constructed homeowner units, and one to two projects to acquire existing unsubsidized affordable and hotel buildings.
- Fort Collins, Colorado allocated \$400,000 for a Multicultural Business and Entrepreneur Center designed to address gaps in the current business support system that affect small businesses, especially businesses owned by entrepreneurs of color, women, and low-income individuals that do not have the same access to or knowledge of resources, technical assistance, or social support networks. Consultations will be offered in Spanish and English.
- Pueblo, Colorado obligated \$280,000 to increase housing stability for homeless and low-income individuals experiencing housing insecurity. In collaboration with other

organizations, the project will help low-income tenants at risk of eviction by providing accurate and timely legal information. An attorney will provide outreach, legal information and education, assistance, and representation to low-income residents at risk of losing their housing.

- Boulder County, Colorado has allocated \$1.8 million to support COVID-19 vaccination, including: 1) funds to continue the Vaccine Equity Coordinating Committee to reach much of the remaining 95,000 people in Boulder County who still need to be vaccinated, 2) support for COVID-19 communications, including a Bilingual Communications Specialist and funds for bilingual COVID-19 vaccination campaigns, and 3) a public health call center to provide accurate information to the public including information on testing, vaccinations, and other public health issues.

Connecticut

- Bridgeport, Connecticut has budgeted \$3 million to assist local small businesses: so far, the program has helped over 500 small businesses in the community. The businesses served have under 100 employees and received direct assistance to sustain operations or expand in order to become economically viable and cover the costs of necessary store repairs and equipment.
- New Haven, Connecticut will use \$1.3 million to support a range of projects to reduce and respond to crime and violence. Funds will support grassroots organizations involved in community violence prevention work, including conflict mediation support and mentoring programs for high-risk youth and young adults. Funds will also expand the capacity of the City's Youth Connect Program by hiring additional Youth Navigators to work with highest risk youth in collaboration with the school system to ensure positive development and access to support services. Finally, the city will support enhanced reentry services for returning citizens and a community mental health support team to respond on-location to neighborhoods that have experienced a violent crime.
- West Hartford, Connecticut is using funds for COVID-19 testing, which will allow in-house COVID testing for first responders and other public sector staff. The purchase of this equipment and supplies will greatly reduce the need to send COVID tests to an outside lab for evaluation and instead work toward having COVID-19 testing immediately available in town.
- Norwich, Connecticut will use \$1.2 million to create and sustain affordable housing units in the city.
- The State of Connecticut will use \$70 million to provide job training support to individuals who lost their job due to the COVID-19 pandemic or who were already unemployed when the pandemic began and have remained so due to the negative economic impacts of the pandemic.
- The State of Connecticut will invest \$8 million in home visiting programs, including piloting a universal home visiting program in Bridgeport. Home visiting programs offer visits from trained professionals to families of young children; the programs will connect

families with health resources to respond to health disparities exacerbated by the pandemic.

Delaware

- The State of Delaware will provide \$25 million to help hospitals retain and attract staff, including nurses and other front-line caregivers.
- The State of Delaware will use \$10 million to construct broadband infrastructure. The program will make grants for building, expanding, and sustaining new broadband service capabilities to unserved rural areas throughout the state and providing "last mile" connections.
- New Castle County, Delaware provided premium pay to 1,400 county staff who work in healthcare, public health and safety, childcare, education, sanitation, transportation, and food production, as well as other staff whose work was deemed critical to protect the health and well-being of residents.
- Kent County, Delaware will use \$5 million to provide grants to small businesses and tourism businesses that faced a negative financial impact due to the pandemic.
- Wilmington, Delaware will use funds for the strategic rehabilitation of four properties in the city's historic Eastside neighborhood that will be sold as affordable housing.

Florida

- Collier County, Florida used \$400,000 to provide premium pay bonuses to 200 emergency medical services workers.
- Lake County, Florida will use \$1.5 million to provide premium pay to emergency medical services and 911 dispatch workers, many of whom have worked unscheduled overtime due to increased emergency calls for COVID-19 cases.
- Leon County, Florida will invest \$3.5 million to significantly strengthen the community's homelessness support infrastructure. The program will use several targeted strategies across the continuum of care, including community outreach, permanent supportive housing, homelessness diversion services, and recruitment of established organizations to expand homelessness prevention services locally. This project also provides additional funding to four local emergency shelters to address unanticipated expenses related to COVID-19.
- Orange County, Florida has committed \$7.4 million to expand access to broadband infrastructure. This initiative will provide last-mile service directly to homes and/or businesses. The intended outcome of the project is for every eligible residential address to have "last mile" broadband infrastructure.
- Palm Beach County, Florida is allocating \$20 million towards developing 19 acres of county-owned land into affordable housing. This will include both rental properties and opportunities for homeownership.

- Tallahassee, Florida is using funds to support COVID-19 vaccination. The city will work with community partners on outreach initiatives to combat COVID-19 vaccine misinformation, including through advertisements and public service announcements encouraging vaccines, boosters, and testing to targeted populations with low vaccination rates.

Georgia

- Clayton County, Georgia will use \$5 million to offer retention and signing bonuses to nurses at a local hospital in an economically distressed area.
- Catoosa County, Georgia used funds to provide a vaccination site and COVID-19 testing. The vaccination site is the Colonnade, the county event center, that served Catoosa residents and any residents from the surrounding communities. Catoosa County partnered with the health department and local hospital to ensure that citizens of the community at large were able to receive the vaccine quickly and conveniently. The county also provided funds for COVID-19 testing for detection, diagnosing, tracing, and monitoring.
- Fulton County, Georgia served 1,500 households with emergency rental assistance to help them pay rent or utilities, using \$4 million of SLFRF funds to supplement funds available through the Emergency Rental Assistance program and ensure that households could continue to apply for assistance.
- Savannah, Georgia used nearly \$28 million to replace revenue lost due to the pandemic; these funds supported public safety services through the Fire Department and Police Department.
- The State of Georgia used funds to provide grants of up to \$165,000 per nursing facility for expenses incurred to contain and mitigate the spread of COVID-19 in congregate living facilities.

Hawaii

- Hawaii County, Hawaii spent \$1 million on COVID-19 testing provided throughout the County at various stages during the pandemic in response to periods of rising case counts and demand from the community. Testing at the airports throughout the county was the first to be implemented with approximately 100,000 tourists arriving in the month of May 2021 on an island of approximately 200,000 residents.
- The State of Hawaii is investing \$5 million in their Green Jobs Youth Corps program, which provides entry level, one year positions and on the job training to recent graduates and displaced workers, while providing support for the green sector and providing economic benefits for Hawai'i. The State hopes that this funding can help make the program permanent.
- The State of Hawaii will use \$1.3 million to fund the Hawai'i Promise Program, a scholarship program that provides free in-state tuition for qualified University of Hawaii

Community Colleges students with financial need, covering needs not met by other forms of financial aid.

- Maui County, Hawaii will use \$300,000 for grants to local businesses most impacted by the COVID-19 pandemic, including restaurants, bars, and gyms.
- Honolulu, Hawaii will use \$6.5 million to pilot a new model of responding to crises within the homeless community where law enforcement intervention is not necessary. The program will work to develop closer collaboration between police and the local health and emergency medical services department.
- Kauai County, Hawaii will use \$2.5 million to develop 24 units of permanent supportive housing, focused on serving individuals experiencing homelessness and individuals at risk of becoming homeless.

Idaho

- Ada County, Idaho will use \$1.3 million to provide premium pay to emergency medical services staff in order to maintain staffing levels to meet demand. Premium pay will be offered for field staff to pick up overtime shifts to fill staffing vacancies and ensure necessary ambulance services can respond to the increased demand.
- Caldwell City, Idaho will use funds to support public sector staff responding to the pandemic; for example, many staff have had to work overtime or take on additional duties due to short staffing related to COVID-19 illnesses. The city will use funds to take steps to retain needed staffing levels, including paying for overtime or increased wages for existing staff or hiring additional personnel.
- Canyon County, Idaho will use \$6 million to replace revenue lost due to the pandemic; the county will use these funds for essential government services including law enforcement patrols and equipment and operating county facilities.

Illinois

- McLean County, Illinois used \$1.5 million to enhance staffing at the county nursing home to care for residents and prevent COVID-19 infections during the pandemic; this included developing a COVID-19 isolation wing to safely house COVID-19 positive residents while preventing infections from spreading.
- Chicago, Illinois will devote \$75 million to a comprehensive set of programs to coordinate resources and holistically reduce and prevent violence in Chicago's communities, including through the City's community safety coordination center. Funds will help expand violence intervention programming, support community groups, and provide resources like mental health supports, housing, food, and compensation for victims of crime. The city will also expand interventions for young people involved in violence, both victims and perpetrators, to break patterns of violence; that will include

case management and services such as mental health, employment support, and other wraparound services. Finally, the city will implement a new criminal justice deflection and diversion model for youth.

- The State of Illinois is investing \$60 million in summer youth employment opportunities. The program is designed to target youth interested in developing workplace skills and gaining employment experience while exploring potential career pathways. Youth in this program will be placed in work-based learning opportunities, career development experience opportunities, or pre-apprenticeship programs that target a registered or non-registered apprenticeship. The primary objective for youth participating in the program is to develop their "essential employability skills" and to earn a minimum of 180 hours of entry-level work experience.
- Granite City, Illinois will use \$380,000 to support local small businesses and help rebuild the local economy. The program provides grants to existing businesses and businesses that opened during the pandemic to reimburse COVID-19 related expenses, mitigate financial hardship, and help with retention of employees. The program has supported 25 small businesses so far, which employ 163 people, and disproportionately impacted individuals receive priority in the application process.
- Champaign, Illinois will use funds to prevent gun violence by installing 119 streetlights throughout a neighborhood where over one-third of the city's 2021 shooting incidents occurred. Roughly twice as many shooting incidents occur at night, and the city aims to provide lighting throughout the neighborhood to help deter and combat gun violence.
- Decatur, Illinois will use \$750,000 to provide rent, mortgage, and utility assistance to households negatively impacted by COVID-19 or its economic impacts. The city has assisted 160 households so far.
- Dekalb, Illinois will use funds to rehire public sector staff positions left vacant due to pandemic budgetary constraints. The City froze staffing positions during FY 2020, but throughout 2021 has been able to rehire 13 police officers, 2 firefighter / paramedics, and 7 water and street maintenance workers.

Indiana

- Elkhart, Indiana will use \$3 million to replace lead service lines for residential drinking water, as well as the water main.
- Kokomo, Indiana will use funds to develop a Community Commercial Kitchen, which will serve as a business incubator, a gathering space for local organizations, and a kitchen where chefs can teach cooking classes.
- Kosciusko County, Indiana used funds to support a COVID-19 testing site at a local fairgrounds.
- Hamilton County, Indiana used \$3.8 million to provide over 1,400 essential workers with premium pay for work performed during the COVID-19 public health emergency.

- Howard County, Indiana has budgeted \$250,000 to host a summit with area landlords to discuss housing individuals adversely affected by the pandemic and to provide incentives and/or assistance to encourage landlords to rent to these affected individuals.
- Indianapolis, Indiana will use \$1.15 million for eviction prevention, specifically through tenant advocates. In partnership with legal services organizations, a Tenant Advocate will be placed in each housing court in Marion County. Advocates will make initial contact with all eligible tenants who are defendants in eviction cases and connect tenants to the rental assistance program, negotiate with landlords on tenants' behalf, provide legal advice, or refer the tenant for full legal representation as appropriate.

Iowa

- Polk County, Iowa is using \$1 million to convert an underutilized hotel into 40 units of affordable housing.
- Waterloo, Iowa will use \$2.5 million for the design and construction of a city-owned fiber network to provide high-speed reliable broadband internet to connect residents and businesses.
- Johnson County, Iowa will use \$330,000 for an eviction prevention program to decrease evictions and improve housing stability. The program is a collaborative effort with non-profit organizations, the county, and the City of Iowa City; it offers landlord and tenant mediation services, rent assistance, a staff help desk at the courthouse during eviction hearings, and tenant legal representation.

Kansas

- The State of Kansas used \$49 million for a Hospital Employee Retention Plan to help eligible hospitals offer premium pay to their employees to reward and retain essential frontline healthcare workers. The program seeks to address ongoing COVID-19 public health needs and ensure hospital retention of critical human resources and maintenance of staffed beds to meet the needs of the pandemic.
- To facilitate provision of high-capacity broadband to all homes, businesses, and community anchor institutions on the Prairie Band Potawatomi Nation Reservation, the Tribal government will construct and deploy a new fiber optic cable network throughout specified areas of the reservation. All entities connected to the network as result of this project will have maximum download speeds of 2.4GB and 1GB upload speeds. This project is proposing to connect 100% of the homes to fiber as well as the remaining unconnected businesses and community anchor institutions and provide 1 GB speeds at an affordable rate.
- Sedgewick County, Kansas allocated \$380,000 to address the public health response related to the COVID-19 pandemic. This includes providing testing and vaccinations, responsive staffing to meet service delivery demands, a disease investigator, and

associated administration and expenses. The county is providing no-cost COVID-19 testing for residents in order to detect and trace incidence of COVID-19 infections and reduce adverse health impacts.

- Douglas County, Kansas used \$2 million to provide rent and utility assistance to 200 households facing financial strain due to the pandemic.
- Kansas City, Kansas will invest \$500,000 in a Small Business Resiliency Grant Program to help reduce the financial strain on local businesses due to the COVID-19 pandemic. Grant funds can be used by businesses to prepare for changes in the way consumers are doing business, including funding for upgrading websites for e-commerce, office space remediation to comply with safety guidelines, software upgrades, and professional service support. Priority will be given to businesses with fewer than 25 employees.

Kentucky

- Lexington-Fayette Urban County, Kentucky will partner with the Lexington Housing Authority to build new affordable housing. The county will use \$750,000 to make public improvements to support a new residential development that will develop a vacant 3 acre strip of land to construct new single family homes and rental units.
- Louisville-Jefferson County Metro Government, Kentucky allocated \$5.1 million for COVID-19 vaccination efforts. The project includes a wide range of vaccination activities, including mobile missions staffed by county employees and a large network of community partners. These missions are scheduled based on community requests, vaccination rates, case counts, and serving high risk populations, including providing in-home vaccinations to those who can't leave their homes.
- Louisville-Jefferson County Metro Government, Kentucky used funds to address acute risks to housing stability. The county has helped over 9,000 households pay for utility expenses to avoid shut-offs and helped 380 households pay for security deposits and two months' rent to move to a new rental unit.
- Warren County, Kentucky will use funds for a rent and utility assistance program targeting low and moderate income residents living in economically distressed areas of the county and residents who have faced loss of work, reduced hours, or increased prices attributable to the COVID-19 pandemic.
- Boone County, Kentucky will construct fiber-to-the-premises high speed broadband infrastructure capable of delivering 1 gigabit speed service to every household in the county. The county will also address affordability with a strategic partnership with the incumbent service provider to authorize a discount on monthly service to individual subscribers.

Louisiana

- Baton Rouge, Louisiana will invest \$250,000 in youth employment programs that provide paid training and/or work experience targeted primarily to communities experiencing high levels of violence exacerbated by the pandemic. In addition, the programs will provide workforce readiness training, apprenticeship or pre-apprenticeship opportunities, skills development, placement services, and/or coaching and mentoring opportunities.
- The State of Louisiana will provide grants of up to \$25,000 to small businesses for workforce development activities that assist with COVID-19 response and recovery. Eligible activities include workforce preparation, vocational skills training, or services that improve an individual's employment opportunities, such as basic education; academic education; vocational, technical, or occupational education; job readiness training; or job search training.
- Monroe, Louisiana will use \$13 million to upgrade its water treatment plant; the expansion will provide additional capacity for drinking water consumption and fire protection.
- Caddo Parish, Louisiana will use \$1 million to provide premium pay to 1,000 public sector workers who faced significant risk of exposure to COVID-19 while performing their jobs.

Maine

- Portland, Maine is investing \$1 million in a multi-faceted strategy to expand access to high-quality childcare in the city. Funding will support a new facility and 11 new teachers, which will double the capacity of an existing high-quality provider to care for children ages six weeks through five years. The city has also started a new Growing Child Care Grant Program that offers up to \$15,500 in start-up costs for new child care businesses and also provides up to \$11,000 for existing child care providers to sustain and grow their business.
- Cumberland County, Maine will use \$2.2 million for hiring and incentive pay to help recruit workers and address labor shortages for key roles with the county government and with a local employer.
- Hancock County, Maine will invest \$530,000 in expanding broadband access in the county, with a focus on underserved areas.

Maryland

- Howard County, Maryland has committed \$2 million to provide retention and signing bonuses for school bus drivers and attendants. This assistance aims to address almost 100 bus driver vacancies that have impacted the County Public School System this school year, affecting workers, bus service, and the families of students. To recognize the demanding work of school bus drivers to serve County students, a program has been

implemented for retention bonuses for existing bus drivers and attendants, signing bonuses to attract new bus drivers and attendants, and disbursements to bus contractors to assist in recruitment and hiring new staff.

- Baltimore, Maryland will use \$3.7 million for workforce development. These funds will aid those who are unemployed or underemployed, support youth employment, and fund sector-based job training in high-growth industries through four key areas: Hire Up, Train Up, Youthworks, and Small Business Wage Subsidy. The purpose of this funding is to provide direct support to struggling small businesses with wages for impacted workers, summer jobs and needed income to city youth, subsidized employment to adult residents, and occupational training that will enable residents to skill up and obtain jobs in high-demand industries in the region.
- Prince George's County, Maryland allocated \$5.1 million to continue COVID-19 testing and vaccinations to eligible members of the general public, including through a fixed site and three mobile units. The county will also educate the public with communications and marketing campaigns.
- Montgomery County, Maryland will use \$1 million for emergency rental assistance to households impacted by COVID-19 and at risk of housing instability; the program will supplement the county's emergency rental assistance program to meet the scale of need.
- The State of Maryland has committed \$267 million to help schools cope with the impacts of the COVID-19 pandemic. The State will provide grants to help schools safely reopen for in-person instruction and support a wide range of academic services to address learning loss, including through tutoring and supplemental instruction for public school students in grades 4 through 12; a summer school program for public school students; and transitional supplemental instruction to prioritize students with the greatest learning losses, including students in special education and English learners programs.
- The State of Maryland is investing \$140 million in expanding access to broadband internet. The State will make grants to local jurisdictions to increase broadband service to currently unserved areas.
- Anne Arundel County, Maryland will use \$4.9 million to provide recruitment and retention bonuses to 1,075 workers providing essential services in the county, including bus drivers and school aides, childcare workers, mental health clinicians, and social services workers.

Massachusetts

- Malden, Massachusetts will use \$1.4 million for high-impact replacements of lead service lines for home drinking water and associated street repair. The program will specifically target those areas of the Malden with the most children living at addresses with lead pipe service lines in order to reduce risks of lead poisoning to the City's most vulnerable population.
- The City of Lowell, Massachusetts spent \$300,000 to purchase 30,240 COVID-19 antigen testing kits for public distribution.

- The City of Somerville, Massachusetts used funds to provide comprehensive assistance to 167 households of tenants seeking rental assistance through state and local programs. For example, funding has supported bilingual contractors to assist in reaching and serving tenants. More than half of rental assistance applications without support from advocates are denied, with the vast majority of those seeking rental assistance being non-English speakers. Assistance has also substantially reduced wait times to receive aid.
- Holyoke, Massachusetts is funding the construction of duplexes on vacant lots within a low-income neighborhood to respond to a lack of affordable housing in the community.
- The State of Massachusetts will use \$55 million to address workforce shortages and strengthen the workforce for health and human services in the state. The state will distribute funds to organizations that provide health and human services; providers must use at least 90% of the funds for direct care workforce development, which could include hiring and retention bonuses and other categories of worker compensation.
- Boston, Massachusetts is investing \$3 million to expand green jobs training opportunities for city residents, with a particular focus on women, people of color, immigrants, and returning citizens. Funding is being provided to external organizations that are training and connecting residents to green jobs, as well as to build further pathways for green jobs with the City of Boston's workforce (e.g., horticulture and tree maintenance, green stormwater infrastructure, building management).
- Boston, Massachusetts will use \$1.4 million to help expand the capacity of childcare providers in the city. The city will offer grants to childcare businesses that hire new staff or rehire staff laid off during the pandemic; grant funds will support both the provider and offer a bonus to the employee. The project is intended to incentivize staff hiring and retention, addressing low wages in the childcare sector. The city will also provide training and grants for Family Child Care businesses, or small businesses that offer childcare in the provider's home; training will focus on technology, marketing, and conducting developmental screenings.

Michigan

- Oakland County, Michigan will use \$1.2 million to offer childcare scholarships for families who seek to return to work but face barriers to employment opportunities.
- The City of Port Huron, Michigan used \$265,000 to provide premium pay to over 90 local emergency medical services workers, to help with worker retention.
- Bay City, Michigan will use \$2 million to replace lead service lines for drinking water serving households in the community.
- Kalamazoo, Michigan will use funds to support the Black Entrepreneur Training Academy, a cohort-based training program to equip, support, and resource Black entrepreneurs. The curriculum is designed to empower entrepreneurs with the tools and skills to successfully navigate the path to business ownership, combining business training, personal development, access to professional services, financial counseling, and mentorship through community partnerships.

- Detroit, Michigan is investing \$59 million in Skills for Life, a training, career readiness, and education program. Skills for Life combines education and training with wrap-around support services (e.g., childcare subsidies, transportation, construction tools). The training component will provide direct employment, job training, and other skill- and career-building activities to provide disconnected workers with labor market on-ramps so they may earn income while building critical skills to improve prospects for long-term employment and job retention. The program supports unemployed or underemployed Detroit residents, specifically returning citizens, those experiencing housing insecurity, those lacking high school diplomas and/or post-secondary credentials, and other populations that face barriers to employment.
- Jackson, Michigan will invest \$4.5 million to create a local Affordable Housing Development Board and Affordable Housing Fund to address housing instability and create safe, dignified, and affordable housing options in the city.
- Grand Rapids, Michigan used funds to set up Wi-Fi in public parks, increasing public access to free internet.

Minnesota

- Stearns County, Minnesota will use \$16 million to expand broadband access by establishing a public-private partnership with incentives to Internet Service Providers (ISPs) to serve unserved and underserved premises. The County will provide a portion of the capital needed to build out 500 Mbps of services to homes and businesses.
- Ramsey County, Minnesota is investing \$2.1 million in Right Track Plus, an internship and professional development program for young adults who have been economically impacted by the pandemic. Young adults are matched with professional paid internships with both public and private employers in Ramsey County. In addition to the paid internships, young adults have the opportunity to participate in a variety of professional development activities, including tours, speakers, financial literacy, and mock interviewing. Over 200 young adults have been placed into internships through the program.
- The State of Minnesota has used funds for a Learning Loss Mitigation Project, funding nonprofit organizations, postsecondary institutions, and school districts to prepare low-income students and students of color for college in the wake of the COVID-19 pandemic. Organizations support students through middle school, high school, and the first year of college with tutoring, mentoring, career awareness events, standardized test preparation, financial wellness, social-emotional learning, college bridge programs, parent-outreach, and campus visits.
- Crow Wing County, Minnesota will use funds to develop a rental assistance program to address significant housing stability challenges in the community and continue to provide rental assistance after the state assistance program has stopped taking new applications.

- St. Paul, Minnesota will use \$4.5 million to rehire nearly 40 public sector staff cut due to budgetary pressures during the pandemic, including at the parks and recreation department, library, and emergency medical services.
- Minneapolis, Minnesota will use \$79 million for a wide range of projects to increase access to affordable housing in the community, support housing stability, promote homeownership, and assist individuals experiencing homelessness. Funds will develop and preserve affordable housing units, as well as assisting low-income homeowners with needed home repairs. The city will also provide financial assistance to help more people become homeowners and mortgage assistance for homeowners at risk of foreclosure.
- Fond Du Lac Band Of Lake Superior Chippewa will use funds to provide paid sick leave. To ensure employees that have contracted COVID-19 or that are caring for family members recovering continue to receive wages, the Tribe has enacted COVID-19 Leave, which provides up to two paid weeks of time off.

Mississippi

- Hinds County, Mississippi is investing \$2.3 million in premium pay for 758 essential county employees.
- Madison County, Mississippi will provide fiber to home broadband service to a largely underserved rural area in the northeast portion of the county.
- Jackson, Mississippi is investing \$14.4 million in water infrastructure to ensure clean water and quality infrastructure in underserved areas of the community.
- Lamar County, Mississippi provided funds to a philanthropic organization for a public education campaign on the importance of getting vaccinated against COVID-19.
- Jones County, Mississippi will use funds to replace revenue lost due to the COVID-19 pandemic; the county will use \$5 million of those funds to repair streets and bridges and to purchase new fire trucks.

Missouri

- St. Louis, Missouri is investing \$2.5 million to support a year round youth jobs program, founded in partnership with St. Louis Public Schools and private and non-profit partners. These funds will support a year-round in-school program for 300 high school students to address the impact the pandemic has had on high-risk low-income youth. The program will provide educational remediation services, mental health services, and work experiences.
- Clay County, Missouri allocated \$1.9 million to support COVID-19 vaccinations and an accompanying vaccination campaign promoting vaccines with social media buys, billboards, print, and digital displays.
- Kansas City, Missouri will deposit \$12.5 million in the local Housing Trust Fund for eligible uses to support housing stability programming citywide. These eligible uses

include supporting affordable residential and multi-family housing, special needs housing for families, seniors and vulnerable residents, conversion of unused buildings and schools, preservation of housing, and community led development. The city aims to develop over 150 affordable housing units through this project.

- St. Louis County, Missouri will use \$5 million to supplement its emergency rental assistance program, expanding available funds to provide rent and utility assistance to households facing negative economic impacts due to COVID-19. The county has served 750 households through this project.
- St. Louis, Missouri will use \$1.5 million to establish a technical assistance hub for small businesses in North St. Louis. The technical assistance hub will provide small, minority-owned, and women-owned businesses with a wide range of services including accounting and financial support, tax filing assistance, legal referrals, human resources advice, information technology support, web design resources, and help navigating the city's various public benefits.

Montana

- Gallatin County, Montana will use \$300,000 to establish an out-of-school-time childcare program, which will run programming before and after the school day to support children of working families. The program aims to serve at least 1,000 students, regardless of their families' ability to pay, and will also hire and train at least 55 staff.
- Missoula, Montana will use funds to provide mental health crisis intervention training for law enforcement, first responders, and frontline service providers to identify, understand, and safely respond to signs of mental illness and substance use disorders and connect individuals with appropriate care. During the pandemic, Missoula has seen a sharp increase in behavioral health needs, especially in emergency rooms and the jail.
- The State of Montana spent \$15 million to assist nursing homes and long-term care facilities in order to continue to provide safe care to the state's seniors during the pandemic.
- Lewis and Clark County, Montana will use funds to sustain and expand the public health department's home visiting programs, responding to the increased needs of families during the pandemic. Under the programs, trained professionals conduct home visits with pregnant women and families with young children, and the programs show strong evidence of improving health outcomes for families of young children.
- The Fort Belknap Indian Community Council will build the Anaakyaaniin Wellness Center to address rising healthcare needs that have been exacerbated by the COVID-19 pandemic. The Center will provide expanded healthcare services that address the pandemic's impacts on childhood health and welfare, offer quarantine facilities, and provide mental health treatment, substance misuse treatment, and other services to meet behavioral health needs.

Nebraska

- Winnebago Tribe will use \$2.3 million to build affordable housing for seniors. The Tribe will also invest in the built environment to promote a healthy lifestyle.
- The Omaha Tribe of Nebraska will invest funds to build more housing to address overcrowding and the resulting wear and tear on single family housing. Their Pe'zhitu Village development will help roughly 20 families become stably housed, encourage employment, and support improved economic outcomes in an underserved community.
- Omaha, Nebraska will use \$31 million to replace lost revenue due to the pandemic, using these funds to pay police and fire payroll costs, keep staff employed, and maintain the city's level of public services. The city has also committed \$2.5 million to rehiring public employees cut or staff positions held vacant due to the pandemic. The city will use funds to retain these employees throughout the SLFRF program, even as the city continues working to recover from the pandemic.
- Lincoln, Nebraska will invest \$7 million to provide mortgage and rental assistance to small businesses most impacted by the pandemic, helping them stabilize and grow. The program aims to achieve significant participation by small, female, and minority owned businesses, promoted through targeted outreach and awareness building in partnership with community organizations serving diverse communities. The city will dedicate \$2 million to micro businesses, which have a larger representation of diverse business owners.

Nevada

- Reno, Nevada plans to use \$480,000 to provide premium pay to support retention and recruitment of staff at a shelter for individuals experiencing homelessness. Premium pay will include staff for outreach, housekeeping, case management, and other support functions. These workers are moderate or lower-income, below 150 percent of the average wage in the county, and the shelter has faced substantial turnover and recruitment challenges during the pandemic due in part to the pay rate.
- North Las Vegas, Nevada will use funds for COVID-19 testing, including tests for city employees and a public testing site at Texas Station.
- The State of Nevada will use \$120 million to reinstate state government positions that were held vacant, forced to take furloughs, or eliminated due to budget reductions caused by the COVID-19 pandemic.
- Elko County, Nevada has committed \$500,000 to address a shortage of affordable housing in the Town of Jackpot, which has forced some residents to relocate outside of the community and travel to Jackpot for work. The town is working on a public-private partnership to respond to the most immediate housing needs.
- Washoe County, Nevada will invest \$29 million to improve and expand the Nevada Cares Campus, a transitional housing facility for unhoused individuals in the county. The

county will fund significant property improvements, including constructing 50 units of bridge housing, as well as enhanced services to help unhoused individuals become stably housed. The campus will add case managers and mental health counselors, among other staff.

New Hampshire

- Merrimack County, New Hampshire will use \$1.3 million to support and retain critical public sector staff. The county will adopt a premium pay policy for essential employees, a \$15 minimum wage, and an overtime shift premium. The policies will cover public safety staff, nursing home staff, and other long-term care facility staff.
- Rockingham County, New Hampshire allocated \$50,000 to support on-site mobile vaccination clinics.
- Cheshire County, New Hampshire used funds to provide grants to 14 small businesses that faced lost revenue or greater expenses due to COVID-19.
- Manchester, New Hampshire will invest \$3 million into its existing affordable housing trust fund. Funds can support a wide range of activities that increase access to affordable housing; for example, funds can be made available to organizations to develop new affordable, transitional, and supportive housing projects; provide grants for individuals for housing needs; or provide grants for landlords to make improvements to affordable properties.
- Manchester, New Hampshire will use \$1 million to support a universal newborn home visiting program, providing home visits from trained professionals to new mothers to address health disparities, support families, and help connect them with health care and other resources.

New Jersey

- Clifton, New Jersey provided \$633,000 for the Health Department to host a weekly vaccination clinic starting in March 2021. During winter 2021 the Health Department also hosted a drive thru vaccination clinic at the Clifton High School Complex.
- Essex County, New Jersey allocated \$40 million for COVID-19 vaccination and testing operations. This includes renting three facilities, deploying a mobile unit, and standing up a number of pop-up sites to administer COVID-19 tests and vaccines.
- Trenton, New Jersey used funds to provide premium pay to 50 emergency medical services workers.
- The State of New Jersey has committed \$790 million to rental and utility assistance for households affected by the pandemic. The State will also fund an Office of Eviction Prevention to provide services to help households avoid eviction and support housing stability.

- Newark, New Jersey will use \$7.6 million to assist small businesses in the city that were negatively impacted by the pandemic, including through small business loans and other assistance.

New Mexico

- Bernalillo County, New Mexico will use \$5 million for an affordable housing development to increase supply of affordable and high-quality living units. The site will be a mixed-use development, comprised of 61 affordable housing units, retail, and 21 townhomes, along with a small neighborhood park.
- Albuquerque, New Mexico will use \$7.5 million to offer one-time grants of \$10,000 to qualifying small businesses that were negatively impacted by the COVID-19 pandemic to help them stay open and keep their staff on payroll. Funds will be able to cover operating expenses, payroll, and other business expenses.
- The State of New Mexico used \$5 million to offer a return-to-work support payment to unemployment insurance recipients who returned to work and retained employment for a minimum length of time.
- Doña Ana County, New Mexico has committed \$1.2 million in direct medical relief funds for households with COVID-19 medical bills.
- The Mescalero Apache Tribe has enacted a workforce development project that both promotes new skills and education but also addresses job needs in the community. The project will offer certificate programs for carpentry, plumbing, auto-mechanic, etc. and other training programs for employees; allow for scholarships to vocational and technical schools; and offer employee incentive programs.

New York

- Buffalo, New York will use \$10 million to expand its program to remove lead service lines for residential drinking water. The added funds will allow 1,000 more homes to have their lead service lines replaced. The City has already successfully replaced the lines in 500 homes and this expanded capacity will more than double its impact.
- New York City, New York is investing \$29 million in programs focused on getting New Yorkers back to work. The Precision Employment Initiative is a violence intervention employment program that will create 1,500 jobs in Brownsville, South Jamaica, East and Central Harlem, Mott Haven, and across the Bronx. The initiative connects individuals at risk of involvement in gun violence with good-paying green jobs in partnership with BlocPower, a Brooklyn-based climate technology startup working to make American cities greener, smarter, and healthier. Participants will receive hard and soft skills training to prepare them for successful employment before getting matched with placements at various job sites.

- Rochester, New York will use \$13.3 million to create low-income housing and lift up communities that were facing challenges even before COVID-19. By "greenlining" the neighborhood, Rochester will construct new single-family houses on previously vacant City-owned land in targeted neighborhoods and/or challenged neighborhoods where other major development is taking place. The program will also coordinate sales of completed units to income-eligible households through City and other homeownership programs.
- Brookhaven, New York will use \$1.1 million to restore over 30 full-time positions that were laid off or held vacant due to budget pressures during the pandemic. The town has also rehired approximately 40 part-time positions and plans to rehire an additional 29 full-time positions in the future.
- Syracuse, New York invested \$1.3 million in a summer youth employment program. In summer 2021, 800 participants received job training, as well as other programming, opened a bank account and received fiscal counseling, and received a stipend for the summer.
- New York State will use \$100 million to provide one-time stimulus payments of \$2,750 to as many as 36,000 workers in select tourism sectors who have been displaced from employment because these sectors and jobs are least likely to have returned following the pandemic. Eligible industries include hotels and motels, food service contractors, limousine service, and travel agencies. The State is conducting outreach to eligible New Yorkers regarding this one-time payment directly by email and text message.
- New York City, New York is investing \$218 million in the City Cleanup Corps (CCC), a program that employs New Yorkers to revitalize public spaces in their neighborhood. Through the collaboration of more than two dozen City agencies and community-based organizations, members of the CCC tend to the needs of neighborhoods by hand-sweeping public spaces, cleaning defaced properties, power-washing sidewalks, tending to green spaces, and creating community murals, among other efforts to help bolster New York City's economy. The program has employed more than 10,000 New Yorkers to date.
- The Seneca Nation of Indians will use funds to support their Emergency Management Services Department, which provides essential support services including paramedic and EMT services to not only tribal members but also those in the surrounding community.

North Carolina

- New Hanover County, North Carolina will use funds to support a Pandemic Operations team to be responsible for tracking COVID-19 and managing response efforts. The team will include nurses, contact tracers, an epidemiologist, operations staff, and outreach staff. The separate Pandemic Operations team will maintain robust response efforts while also helping ensure the work of the regular health clinic and Health & Human Services programs can continue and progress.
- Buncombe County, North Carolina will use \$2.5 million to increase access to affordable housing with the construction of 120 units of new affordable rentals. This standalone

development will be comprised of 1, 2, and 3 bedroom units encompassing a range of affordable rents servicing from below 30% Area Median Income (AMI) to a maximum of 80%. Average affordability of all units will be 58%, and all units will accept Section 8 Housing Vouchers.

- Cabarrus County, North Carolina will use \$250,000 to support families with young children. The program will include several components: a Childcare Community Network Initiative to fill a gap in services for families with children 0 to 3 years of age and build a more robust childcare ecosystem; a home-visiting and parenting program that uses education to preempt achievement gaps and prepare young children for preschool; and opening two bilingual preschools with before and afterschool programming.
- Orange County, North Carolina is using funds to help low-income homeowners complete urgent repairs, as well as comprehensive housing rehabilitation. The county is looking to aid homeowners who are facing immediate threats to their well-being based on their home's current condition and extend the home's usable life.
- Raleigh, North Carolina used \$10 million to purchase an extended-stay 113-room hotel occupied by long-term guests. The future vision for the hotel is mixed occupancy, combining the existing extended-stay model with opportunities for permanent supportive housing and other types of affordable housing.
- Wilmington, North Carolina is using funds to enhance business start-up resources and training opportunities for residents looking to start their own business. These opportunities can help citizens impacted by the pandemic that have lost jobs or need to change careers, as well as improve economic resilience within Wilmington's most adversely impacted census tracts.
- Recognizing that tribal-member owned business are an important factor in the reservation economy, the Eastern Band of Cherokee created the Sequoyah Fund Small Business Assistance Grant Program to ensure business stay open and stay safely open. This grant making program is aimed primarily at native-owned and operated businesses or businesses that employ native people to sustain, grow, and improve business operations through the pandemic to build a more resilient business community.

North Dakota

- Grand Forks, North Dakota will use \$300,000 for a mental health initiative to increase awareness of and access to mental health resources in the community, promoting resilience, strength, and emotional well-being.
- Grand Forks County, North Dakota invested funds to provide PPE to public health staff, emergency management staff, correctional facility staff, and to members of the public conducting business in any county facility.
- Burleigh County, North Dakota used funds to provide premium pay to 75 emergency medical services and fire district workers for their services in a critical sector throughout the pandemic.

Ohio

- Muskingum County, Ohio will use \$2.3 million to provide retention bonuses to 1,260 employees at a local hospital. The program aims to retain local staff at the hospital and recognize their work and the challenges they have faced throughout the pandemic.
- Cincinnati, Ohio used funds to support a community-based, free summer day camp in the Evanston neighborhood where 88% of the children live at or below the poverty level. The Day Camp served 30 local youth during a 9-week program in summer 2021.
- Sandusky, Ohio used \$300,000 to rehire public sector employees lost due to the pandemic. Tourism features prominently in Sandusky's local economy, and the city faced a 29% decline in general fund revenue in 2020 as COVID-19 disrupted the industry. During 2020, the city's staff declined from 253 full-time employees to 221, due to layoffs, furloughs, and attrition.
- Lakewood, Ohio has committed \$1.7 million to an emergency rent and utility assistance program. The program provides short-term rent and utility assistance, both for arrears and prospective needs, to low-income Lakewood households earning less than 60% of the Area Median Income and adversely impacted by the COVID-19 pandemic. The program helped 297 households, with 530 individuals, in 2021.
- Hamilton County, Ohio will use \$5 million for a Mortgage Relief Program to provide financial assistance to eligible homeowners with mortgage, property tax, and/or utility payments in order to avoid foreclosures and shutoffs.
- Cleveland, Ohio will use funds to replace \$109 million in revenue lost due to the pandemic; these funds will be used for salary and benefits of public safety staff, including staff for the Divisions of Police, Fire, and Emergency Medical Services.

Oklahoma

- Norman, Oklahoma will invest \$500,000 to incentivize completion of COVID-19 vaccinations, including booster shots. The program will provide gift certificates to local businesses and a raffle.
- Tulsa, Oklahoma will invest \$27 million to support recruitment and retention of public sector staff. This includes a 4% retention bonus for public sector staff including police officers, as well as a recruitment stipend for hard-to-fill positions and new police officers.
- Tulsa County, Oklahoma will use funds to provide scholarships to and increase enrollment in a training program for Certified Nursing Assistants, who serve as family caregivers.
- Tulsa, Oklahoma has committed \$6.5 million to help minority-owned small businesses grow. The program will partner with the Black Wall Street Chamber of Commerce to provide education, mentorship opportunities, and referrals to capital access to Black and Indigenous People of Color (BIPOC) startups, entrepreneurs, and small businesses.

- Oklahoma City, Oklahoma will use \$4 million to construct a permanent health center in south Oklahoma City to provide COVID-19 testing, vaccinations, and health screenings. The funds will also be used for equipment needed to operate mobile or remote testing and vaccine sites.
- Reliable access to broadband is a necessity for the Quapaw Tribe to provide programs and services to Tribal members. The Tribe will use funds to expand broadband services to Tribal government buildings that do not have reliable access to the internet.

Oregon

- Portland, Oregon is investing \$4 million to provide paid work opportunities and rapid re-careering services for Portlanders who are houseless, at risk of eviction, or at risk of involvement in violence.
- Salem, Oregon will use \$2.2 million to develop additional affordable housing for low-income Salem residents. Offering affordable housing and temporary shelter will help address the problem of homelessness. The structures currently in place will be refurbished and the site offers additional space for future affordable housing developments. The goal is to provide complexes for homeless families, men, and women and offer facilities with wraparound supports for health, counseling, career services, and financial services.
- Josephine County, Oregon will use \$250,000 to develop Glencrest Village, a permanent, affordable housing community. The village is designed to house 12 households or up to 60 people and will be affordable, low income housing for individuals experiencing unsheltered homelessness, entry level workers, and people leaving transitional housing.
- Douglas County, Oregon used funds to support the Douglas County Childcare Coalition, a group of more than 30 local businesses, nonprofits, and education organizations seeking to address childcare challenges in the community. The group will work to build an early child care workforce, find suitable facilities, and expand childcare businesses, including by providing support to childcare providers to navigate licensure, training, and other business development needs. The coalition will first focus on recruiting and training up to 40 early childhood professionals.
- Multnomah County, Oregon will use \$1.3 million to offer rental assistance to households at risk of housing instability. The program has served 380 households so far and will work collaboratively with the Community Alliance of Tenants to ensure renters also have access to legal information, referral, and education.
- Washington County, Oregon used funds to promote access to COVID-19 vaccinations and provide a robust COVID-19 testing program that aims to remove barriers to access among populations most at risk for COVID-19. The county prioritizes testing resources for those who had historically experienced difficulties accessing testing. Vaccination efforts similarly focus on people who are medically underserved as well as groups with low vaccine rates or high barriers to getting vaccinated, including through supporting community-based organizations in their vaccine outreach and engagement.

Pennsylvania

- York County, Pennsylvania is using funds to augment their Community Center, which provides after school programming for students ages six through seventeen, including homework help, educational activities, and recreation. The funds will be used to support the program and offer scholarships to families that are struggling financially.
- Luzerne County, Pennsylvania partnered with a local emergency medical services company, the Pennsylvania Department of Health, and community organizations to distribute first and second doses of the COVID-19 vaccine to homebound residents and assisted living facilities. The program worked with emergency medical services personnel to distribute vaccines to residents who are most likely to suffer serious medical outcomes should they be infected with COVID-19.
- Pittsburgh, Pennsylvania will use \$113 million to prevent layoffs of city employees. Due to the pandemic's financial effects, the original 2021 budget included staffing cuts across all departments totaling \$113 million over four years. Instead, the city will use Fiscal Recovery Funds to replace this lost revenue and keep staff on payroll.
- Erie, Pennsylvania will use \$6.5 million to preserve and expand the supply of quality affordable housing. The city will use funds to increase new workforce housing in underserved areas by 100 units over the next 3 years and help an additional 60 homes and small businesses bring their properties up to code. Finally, the funds will provide low-interest loans for up to 84 new homeowners.
- The Borough of State College, Pennsylvania will invest \$500,000 to support small businesses and non-profit agencies that suffered negative economic impacts as a result of shutdowns and increased costs of providing services with enhanced health and safety provisions.

Rhode Island

- Warwick, Rhode Island will use \$2.6 million to recall public sector staff who were laid off due to financial pressure during the pandemic.
- Woonsocket, Rhode Island will use funds to provide emergency housing assistance to individuals experiencing homelessness by providing nightly shelter for up to 10 individuals or families at a local motel during winter months.
- East Providence, Rhode Island is using funds to replace revenue lost due to the pandemic; the city will use \$4 million of those funds to make grants to small businesses most impacted by the pandemic including hospitality businesses, develop a business incubator, help local small businesses make storefront improvements, and take other steps to promote small businesses in the community.
- Providence, Rhode Island will invest \$2 million in year-round and summer jobs for youth aged 14 to 24. The program will build on an existing partnership between government, business leaders, youth, educators, and community partners to improve workforce

development opportunities for youth. In addition to the economic benefits of having a wage-earning job, participants will gain valuable work experience, problem-solving and life skills, and access to professional networks, while employers are able to help prepare the next generation of workers they need.

South Carolina

- Lancaster County, South Carolina will provide premium pay to 345 government employees who have had to work over 300 hours in-person. Employees eligible to receive premium pay work across emergency medical services, emergency management, public safety, sanitation, and other areas.
- Florence County, South Carolina will use \$4.5 million to bring new broadband service to approximately 3,320 residential and business addresses that are unserved or underserved. Funds will support installation of a fiber-to-the-premises wireline broadband network capable of delivering up to 1000 Mbps download/500 Mbps upload speeds.
- Greenville, South Carolina will use funds to replace revenue lost due to the pandemic; \$9 million of these funds will provide for police, fire, and public works services in the city.
- Based on feedback from the community, Dorchester County, South Carolina will use \$1.5 million to expand healthcare opportunities in the St. George area; to do so, the county will retrofit an existing facility to serve as an urgent care center and work with a healthcare operator to ensure the facility provides COVID-19-related health care and other primary care services.
- Spartanburg, South Carolina will use \$1.5 million to provide, at a full citywide scale, free universal nurse home visiting, free evidence-based parent education and support tools, and significantly enhanced early learning opportunities.
- Greenwood County, South Carolina is investing \$375,000 in workforce development initiatives to help employers fill vacancies and help workers access career opportunities, including by expanding transportation services to help workers access jobs, working with employers to develop new workforce opportunities, and promoting job openings in the county.

South Dakota

- Rapid City, South Dakota used funds to hire an outreach specialist to work with the homeless population and help them access services for mental health, housing, social services, and other needs.
- To incentivize tribal citizens to get fully vaccinated, the Oglala Sioux Tribe implemented a vaccine incentive program. Under the program, Tribal citizens that are fully-vaccinated received a stipend.

Tennessee

- Memphis, Tennessee is investing \$2.9 million in Youth Summer Experience, providing 2,000 young people with meaningful and rewarding summer experiences such as internships, soft skills development, or entry level jobs.
- Knoxville, Tennessee used \$2 million to provide premium pay to nearly 700 police and fire department staff.
- Sevier County, Tennessee used funds to operate COVID-19 testing and vaccination sites.
- Nashville, Tennessee will commit \$40 million to create and preserve affordable housing units in the city, establish a new fund for affordable housing purchases, and create a centralized database of subsidized housing options. The city will also invest in shelter, outreach, and services for homeless individuals.
- Shelby County, Tennessee will use funds to replace revenue lost due to the pandemic; the county will use \$19 million of these funds to support the public hospital, including funding for additional medical staff, equipment, and supplies needed to respond to the pandemic's health impacts. The county will also use \$8 million to operate COVID-19 testing and vaccination sites.

Texas

- Austin, Texas will use \$3.3 million to provide childcare to families with low incomes and to support childcare teachers and staff, including those who are working to further their education in the early childhood field. Services include affordable, high-quality early care and education, navigation services to connect families with funding for childcare, premium pay for essential childcare workers, and incentives and financial support for teachers advancing their studies in the early childhood field.
- Houston, Texas allocated \$3.1 million for COVID-19 vaccination efforts through an incentive-based program focused on groups in ZIP codes with persistently low vaccination rates. Houston Health Department will focus on the current coverage goal of 70% or more.
- Dallas County, Texas will use \$7 million to expand the county's existing Supported Housing Program by purchasing and managing a 40-unit multi-family property. This expansion would allow the program to house an additional 55 families for two years, focusing on permanent supported housing.
- Harris County, Texas used \$5.5 million to support individuals experiencing homelessness. Harris County and the City of Houston Housing Authorities received 1,200 emergency housing vouchers, which are vital to ensuring that those experiencing homelessness receive permanent supportive housing. To ensure that vouchers were able to have maximum positive impact for recipients, Harris County used \$5.5 million to extend services provided by the Community COVID-19 Housing Program (CCHP) so that individuals receiving vouchers can also access navigation and support services.

Voucher recipients were assisted with securing properties, acquiring furniture and other key move-in resources, and receiving mental health, substance use, and domestic violence support services.

- Travis County, Texas is investing \$6.7 million in a workforce development program to help individuals displaced by the pandemic transition into more stable, higher-paid careers in high growth industries such as healthcare, skilled trades, advanced manufacturing, and information technology.
- Hidalgo County, Texas will invest \$2 million in the South Texas College Nursing program, which trains future healthcare professionals. Healthcare professionals, especially nurses, continue to be in high demand and local nursing programs face shortages of faculty members. The project aims to obtain supplemental faculty positions and expand class sizes to train additional nurses.

Utah

- Salt Lake City, Utah will use \$4.25 million for recruitment and retention pay for police officers and police department supporting staff. The police department experienced higher-than-usual attrition during the pandemic, and competitive pay was identified as a main factor needed to reduce attrition and help retain qualified staff. Funds will be used for additional pay to staff, in recognition of their work during the pandemic.
- Davis County, Utah used \$400,000 to administer a drive-through mass COVID-19 vaccination clinic, providing access to the vaccine from a centralized location for all residents.
- Utah County, Utah will invest \$4.8 million in a criminal justice diversion program to support rehabilitation for first time offenders; the program will primarily affect underserved communities.
- The State of Utah has invested \$15 million in Learn & Work, a state-wide program that provides tuition assistance for short-term programs at post-secondary institutions for unemployed or underemployed individuals. This tailored approach prepares students for higher-paying and more stable, high-impact careers and matches them with companies looking for much-needed skills and expertise. In parallel, Utah will also invest \$15 million to enable residents to attend Utah's higher education state institutions at substantially reduced tuition, including to attract students that are not currently enrolled or are not Pell Grant eligible.
- Box Elder County, Utah will use \$1.5 million to construct last-mile infrastructure to bring high-speed internet service to underserved rural communities in the county. The project will help stabilize rural access to remote education, health care, and economic opportunity where privately-funded expansion is not feasible due to distances and low density.

Vermont

- Burlington, Vermont used \$1.3 million for a utility aid program that has helped nearly 4,000 households eliminate utility arrears and receive energy assistance.
- The State of Vermont has spent \$31 million so far to support and accelerate the state's goal of achieving universal access to reliable, high-quality, affordable broadband. These funds will provide high-speed service to unserved or underserved households and businesses.

Virginia

- Albemarle County, Virginia will use \$600,000 to provide emergency shelter and permanent supportive housing to individuals experiencing homelessness.
- Frederick County, Virginia will use \$8.6 million to participate in a regional project to develop fiber-to-the-home broadband service, which includes eight localities. Broadband service will be made available to roughly 42,700 currently unserved locations in the region, including all locations in Frederick County that remain unserved by cable or fiber-to-the-home broadband. The project will leverage a partnership between the localities, the electric cooperatives, and a broadband provider.
- Prince William County, Virginia allocated \$1 million to support the costs associated with the COVID-19 emergency response program, including community vaccination efforts. The county manages logistics needs and a facility space in support of state-run community vaccination sites available to the public.
- Danville, Virginia used \$570,000 to provide utility assistance for 1,300 households that were financially impacted by the pandemic. The assistance aims to prevent residents from being displaced due to unpaid utility costs.
- Virginia Beach, Virginia will use \$3.7 million to provide 65 emergency rental vouchers to help households at high risk of housing instability afford rent. The program will expand on 35 vouchers previously awarded to the city through federal programs.
- Alexandria, Virginia will use \$560,000 for workforce development programs. These programs will offer work-based learning, vocation-based English for Speakers of Other Languages (V-ESOL) training, digital literacy and equity for employment, and access to supportive services. Participants will earn as they learn, and hosting companies will receive support and a chance to assess a good fit before making a hiring decision on a prospective employee.
- The State of Virginia will use \$250 million for ventilation improvements in public school facilities to decrease the risk of COVID-19 transmission and support safe schools.

Washington

- Thurston County, Washington invested \$1.3 million in a Works Job Program that will provide grants to nonprofit organizations to hire new workers for one year and connect impacted workers to employment in COVID-19 impacted nonprofits.
- Pierce County, Washington allocated \$6 million to continue COVID-19 testing efforts. To ensure the broadest access to testing, Pierce County continues to support mobile and mass testing sites. Mobile testing allows greater access to testing for underserved and vulnerable populations. Testing locations are open to all members of the community.
- Bellevue, Washington will use \$500,000 for rental assistance to small businesses and nonprofits to prevent small business closures and mitigate unemployment due to businesses' inability to pay rent. The program will target direct relief to landlords and property owners to pay down deferred or back rent for about 55 businesses and cultural nonprofits, focusing on sectors hard hit by the pandemic.
- Seattle, Washington has committed \$3 million to offer all licensed home- and center-based child care centers the ability to apply for funds to provide a one-time, direct wage allotment for their child care workers. The city is working with a community-based organization to pass funds onto child care providers who own the business for distribution to their workers.
- Federal Way, Washington is using \$650,000 to provide premium pay to grocery store workers. Grocery workers received an additional \$3.00 per hour for work, and the program served 195 workers.
- The State of Washington has used \$182 million so far to provide emergency rental assistance to support households with income at or below 80% of the area median income that have a missed rent payment or partially paid rent payment. The program has served 2,500 households so far.
- Seattle, Washington will invest \$16.3 million to acquire buildings and/or land to create new affordable housing units for those facing or at risk of homelessness. Seattle aims to purchase four new multifamily buildings with 198 units total.
- The Puyallup Tribe of Indians is constructed a village of tiny homes to reduce homelessness within the community.

West Virginia

- Jefferson County, West Virginia will re-hire two sheriff's deputy positions lost due to decreased revenue during the pandemic.
- Putnam County, West Virginia will use \$10 million to construct a fiber optic broadband network designed to provide reliable, high speed internet to all residents and business in the county.
- Morgantown, West Virginia will use \$600,000 to partner with local housing agencies to rehabilitate vacant houses and increase affordable housing available for homeless

individuals, workforce needs, and low-income owner-occupied housing. The partnership also includes educational outreach on housing counseling-related services.

- Kanawha County, West Virginia will use funds to develop a 30-bed substance use treatment facility for women and to hire a full-time behavioral health and substance use counselor at a health clinic for low-income households in Charleston.
- To mitigate COVID-19 spread, Wheeling, West Virginia will help restaurants and hospitality businesses develop outdoor dining options and other outdoor spaces for their businesses.

Wisconsin

- St. Croix County, Wisconsin will use \$300,000 to provide a retention incentive payment to 90 direct-care staff at the St. Croix County Health Care Campus, a nursing home. These staff have been and continue to be relied upon to protect the health and wellbeing of seniors in the community, and incentive pay for eligible workers serves as recognition of their work and the risk they took on during the pandemic.
- Outagamie County, Wisconsin used \$200,000 to reimburse local small businesses for the costs of COVID-19 prevention and mitigation measures.
- The State of Wisconsin has used \$18 million so far for COVID-19 testing. This program provides funding for lab testing and specimen collection, state employee COVID-19 testing, and a testing payment program.
- Washington County, Wisconsin will use funds to provide additional pay to employees who were furloughed due to the pandemic and faced a reduction in pay as a result.
- Milwaukee County, Wisconsin will invest \$1.5 million in a Family Flex Fund (FFF) to provide flexible housing subsidies for residents in need of emergency assistance, especially those experiencing homelessness and households that may not qualify for other rental assistance programs. The program will also provide case management services to meet families where they are and to support them in resolving their housing crisis through social service support, connection, building and strengthening networks, and financial assistance.
- Madison, Wisconsin plans to use funds for a wide range of projects to increase housing stability, access to affordable housing, and support for individuals experiencing homelessness. The city has budgeted \$3.5 million to increase safe housing options for people currently living outdoors, \$2 million to establish a new emergency shelter and related supportive services, and \$2 million for housing tailored to youth experiencing homelessness and/or aging out of foster care. The city will also increase access to affordable housing by converting hotels into permanent affordable housing and assisting families with costs to secure quality housing like security deposits, down payments, and home repair loans.
- The Menominee Tribe of Wisconsin created an Elder Winter Fuel Assistance program to ensure eligible older tribal members can pay for their home energy bill during the pandemic.

Wyoming

- Cheyenne, Wyoming is investing \$1.7 million in providing premium pay for 368 city employees who bore greater health risk due to their service in critical sectors during the pandemic.
- The State of Wyoming used \$16 million to partner with the Wyoming Hospital Association on work to address staff retention, recruitment issues, and vaccine incentive programs related to COVID-19 pandemic.
- Laramie County, Wyoming is using funds to replace revenue lost due to the pandemic; the county will use \$400,000 of these funds on cybersecurity initiatives to improve the security of the county's network and data.